

Ottawa Food Bank / la Banque d'alimentation d'Ottawa
Financial Statements
For the Year Ended September 30, 2025

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Independent Auditor's Report

To the Board of Directors of Ottawa Food Bank / la Banque d'alimentation d'Ottawa

Qualified Opinion

We have audited the financial statements of Ottawa Food Bank / la Banque d'alimentation d'Ottawa (the "Organization"), which comprise the statement of financial position as at September 30, 2025, the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at September 30, 2025, and its financial performance and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many charitable organizations, the Organization derives revenues from donations, community engagement events and from food donations in-kind, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to donations, fundraising activities, community engagement events revenues and food donations in-kind, excess of revenue over expenses and cash flows from operations for the years ended September 30, 2025 and 2024, current assets at September 30, 2025 and 2024, and net assets as at October 1, 2024 and 2025, and September 30, 2025 and 2024. The audit opinion on the financial statements for the year ended September 30, 2024 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

Ottawa, Ontario
January 8, 2026

Ottawa Food Bank / la Banque d'alimentation d'Ottawa

Statement of Financial Position

September 30	2025	2024
Assets		
Current		
Cash and cash equivalents	\$ 2,625,539	\$ 2,389,557
Investments (Note 2)	17,030,440	14,664,852
Accounts receivable	92,926	109,241
Sales tax receivable	232,712	219,264
Prepaid expenses	182,201	230,957
Inventories	958,601	812,244
	<hr/> 21,122,419	<hr/> 18,426,115
Restricted assets (Note 3)	94,320	76,148
Long-term investments (Note 2)	1,128,752	1,750,375
Tangible capital assets (Note 4)	<hr/> 5,838,845	<hr/> 6,405,112
	<hr/> <hr/> \$ 28,184,336	<hr/> <hr/> \$ 26,657,750
Liabilities and Net Assets		
Current		
Accounts payable and accrued liabilities	\$ 1,207,601	\$ 2,196,153
Deferred revenue	2,106	34,584
Deferred contributions related to tangible capital assets (Note 5)	1,119,385	1,154,869
Asset retirement obligation (Note 11)	<hr/> 130,374	<hr/> 124,079
	<hr/> <hr/> 2,459,466	<hr/> <hr/> 3,509,685
Contractual obligations (Note 10)		
Net Assets		
Externally restricted (Note 3)	94,320	76,148
Invested in tangible capital assets (Note 9)	4,589,086	5,126,164
Internally restricted - Capital fund (Note 9)	676,192	585,692
Internally restricted - Innovation fund (Note 9)	574,000	774,000
Internally restricted - Operating fund (Note 9)	10,047,492	10,047,492
Unrestricted (Note 9)	<hr/> 9,743,780	<hr/> 6,538,569
	<hr/> <hr/> 25,724,870	<hr/> <hr/> 23,148,065
	<hr/> <hr/> \$ 28,184,336	<hr/> <hr/> \$ 26,657,750

On behalf of the Board:

 Timothy Cullen (Jan 8, 2026 16:47:29 EST)

Director

 Trevor Whike (Jan 8, 2026 10:42:39 EST)

Director

Ottawa Food Bank / la Banque d'alimentation d'Ottawa
Statement of Changes in Net Assets

For the year ended September 30	Externally restricted	Invested in tangible capital assets	Internally restricted - Capital fund	Internally restricted - Innovation fund	Internally restricted - Operating fund	Unrestricted	2025	2024
Balance, beginning of the year	\$ 76,148	\$5,126,164	\$ 585,692	\$ 774,000	\$10,047,492	\$ 6,538,569	\$23,148,065	\$21,694,238
Excess of revenues over expenses	18,172	-	-	-	-	2,558,633	2,576,805	1,453,827
Net change in tangible capital assets	-	(537,078)	-	-	-	537,078	-	-
Internal transfers (Note 9)	-	-	90,500	(200,000)	-	109,500	-	-
Balance, end of the year	\$ 94,320	\$4,589,086	\$676,192	\$ 574,000	\$10,047,492	\$ 9,743,780	\$25,724,870	\$23,148,065

The accompanying notes are an integral part of these financial statements.

Ottawa Food Bank / la Banque d'alimentation d'Ottawa Statement of Operations

For the year ended September 30

2025

2024

Revenue

Donations	\$16,771,283	\$ 15,661,121
Food donations in-kind (Note 6)	8,251,026	11,074,587
Community engagement events	2,378,840	1,743,667
Grants	1,884,516	632,913
Corporate donations	1,347,514	978,207
Realized investment income	620,825	772,841
Municipal government grants	475,178	431,980
Amortization of deferred contributions related to tangible capital assets	<u>309,424</u>	<u>209,394</u>
	<u>32,038,606</u>	<u>31,504,710</u>

Expenses

Development and fundraising (Note 7)	3,982,802	3,558,940
Food donations in-kind (Note 6)	8,251,026	11,074,587
Food purchases	9,359,881	9,292,522
General and administration (Note 7)	1,641,473	1,583,340
Operations and programs (Note 7)	<u>7,246,640</u>	<u>6,497,514</u>
	<u>30,481,822</u>	<u>32,006,903</u>

Excess (deficiency) of revenues over expenses before other revenues

1,556,784 (502,193)

Other revenues

Gain on foreign exchange	9,123	1,495
Unrealized gain on investments	<u>1,010,898</u>	<u>1,954,525</u>
	<u>1,020,021</u>	<u>1,956,020</u>

Excess of revenues over expenses

\$ 2,576,805 \$ 1,453,827

Ottawa Food Bank / la Banque d'alimentation d'Ottawa Statement of Cash Flows

For the year ended September 30	2025	2024
Cash flows from operating activities		
Excess of revenues over expenses	\$ 2,576,805	\$ 1,453,827
Items not affecting cash:		
Amortization of tangible capital assets	974,184	662,623
Amortization of deferred contributions related to tangible capital assets	(309,424)	(209,394)
Unrealized gain on investments	(1,010,898)	(1,963,537)
Accretion expense	6,295	5,995
	<hr/>	<hr/>
	2,236,962	(50,486)
Changes in non-cash working capital:		
Sales tax receivable	(13,448)	61,119
Grants receivable	-	99,375
Accounts receivable	16,315	(35,141)
Prepaid expenses	48,756	(60,303)
Inventories	(146,357)	(812,244)
Accounts payable and accrued liabilities	(988,551)	(269,260)
Deferred revenue	(32,478)	21,667
	<hr/>	<hr/>
	1,121,199	(1,045,273)
Cash flows from investing activities		
Acquisition of investments	(36,012,484)	(28,861,567)
Proceeds on disposal of investments	35,261,242	30,360,446
Acquisition of tangible capital assets	(407,915)	(152,674)
	<hr/>	<hr/>
	(1,159,157)	1,346,205
Cash flows from financing activities		
Deferred contributions related to tangible capital assets	<hr/>	<hr/>
Net increase in cash and cash equivalents	235,982	511,886
Cash and cash equivalents, beginning of the year	<hr/>	<hr/>
Cash and cash equivalents, end of the year	<hr/>	<hr/>
	\$ 2,625,539	\$ 2,389,557
Represented by:		
Cash	\$ 2,603,436	\$ 2,341,212
Gift cards	22,103	48,345
	<hr/>	<hr/>
	\$ 2,625,539	\$ 2,389,557

Ottawa Food Bank / la Banque d'alimentation d'Ottawa

Notes to Financial Statements

September 30, 2025

1. Significant Accounting Policies

Nature and Purpose of Organization	The Ottawa Food Bank / la Banque d'alimentation d'Ottawa ("Organization") is a not-for-profit organization incorporated without share capital under the Canada Not-for-profit Corporations Act. The Organization's mission is to work in partnership to create a healthier city by empowering people, increasing access to healthy food, and advocating for systemic changes that reduce food insecurity. The Organization is a registered charity under the Income Tax Act and, as such, is exempt from income taxes and may issue income tax receipts to donors.
Basis of Accounting	The financial statements have been prepared using Canadian accounting standards for not-for-profit organizations.
Use of Estimates	The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the reported amounts of revenues and expenses for the year covered. The main estimates relate to the useful lives of tangible capital assets, the asset retirement obligation, value of the food donations in-kind received and distributed, allocation of expenses, and accrued liabilities.
Revenue Recognition	<p>The Organization follows the deferral method of accounting for contributions which includes grants and donations.</p> <p>Restricted contributions are recognized as revenues in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.</p> <p>Contributions for the purchase of tangible capital assets are deferred and amortized to revenue on the same basis as the related tangible capital assets.</p> <p>Investment income is recognized as revenue when earned and includes interest and realized gains and losses on the investments.</p> <p>Food donations in-kind is recognized as revenue when distributed based on the national standards recommended by Food Banks Canada.</p>

Ottawa Food Bank / la Banque d'alimentation d'Ottawa

Notes to Financial Statements

September 30, 2025

1. Significant Accounting Policies (continued)

Financial Instruments	<p>Arm's length financial instruments are recorded at fair value at initial recognition.</p> <p>In subsequent periods, equities traded in an active market and derivatives are reported at fair value, with any change in fair value reported in income. All other financial instruments are reported at cost or amortized cost less impairment. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items measured at fair value and charged to the financial instrument for those measured at amortized cost.</p>						
	<p>Financial assets are tested for impairment when indicators of impairment exist. When a significant change in the expected timing or amount of the future cash flows of the financial asset is identified, the carrying amount of the financial asset is reduced and the amount of the write-down is recognized in net income.</p>						
	<p>A previously recognized impairment loss may be reversed to the extent of the improvement, provided it is not greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously, and the amount of the reversal is recognized in net income.</p>						
Tangible Capital Assets	<p>Tangible capital assets are stated at cost less accumulated amortization. Contributed tangible capital assets are recorded at fair value at the date of contribution, unless fair value is not determinable in which case contributed tangible capital assets are recorded at nominal value at the date of contribution.</p> <p>Amortization is provided on the straight line basis using the following useful lives:</p> <table> <tr> <td data-bbox="571 1391 1010 1417">Leasehold improvements</td><td data-bbox="1010 1391 1269 1417">lease term</td></tr> <tr> <td data-bbox="571 1417 1010 1440">Vehicles</td><td data-bbox="1010 1417 1269 1440">5 Years</td></tr> <tr> <td data-bbox="571 1440 1010 1465">Furniture and equipment</td><td data-bbox="1010 1440 1269 1465">5-10 Years</td></tr> </table> <p>When a tangible capital asset no longer has any long-term service potential to the Organization, the excess of its net carrying amount over any residual value is recognized as an expense in the statement of operations.</p>	Leasehold improvements	lease term	Vehicles	5 Years	Furniture and equipment	5-10 Years
Leasehold improvements	lease term						
Vehicles	5 Years						
Furniture and equipment	5-10 Years						

Ottawa Food Bank / la Banque d'alimentation d'Ottawa

Notes to Financial Statements

September 30, 2025

1. Significant Accounting Policies (continued)

Contributed Services and in-Kind Materials and Services	<p><i>Contributed Services</i></p> <p>Volunteers contribute many hours per year to assist the Organization in carrying out its activities. Due to the difficulty of determining their fair value, contributed services are not recognized in the financial statements.</p>
	<p><i>Contributed Food</i></p> <p>The community contributes food during the year to assist the Organization in carrying out its activities. Food donations in-kind received are recorded based on national standards recommended by Food Banks Canada at \$3.58 per pound, which management believes to be a reasonable reflection of fair value.</p>
Cash and Cash Equivalents	Cash and cash equivalents consist of cash and gift cards purchased and donated.
Inventories	Purchased inventories are stated at the lower of cost and current replacement cost. Cost is determined on the first-in, first-out basis.
Allocation of Expenses	<p>The Organization allocates some of its expenses based on the following:</p> <p>Salaries and benefits: prorated based on the number of hours worked for each area.</p> <p>Occupancy costs: prorated to the approximate floor area occupied by each functional area.</p> <p>Other general expenses: based on the level of business activities performed in each area, apart from any directly attributable costs identified by management.</p>
Asset Retirement Obligation	A liability for an asset retirement obligation is recognized in the period in which it is incurred at an amount that is the best estimate of the expenditure required to settle the present obligation at the statement of financial position date. This obligation is subsequently reviewed at each statement of financial position date and adjusted for the passage of time and for any revisions to the timing or amount required to settle the obligation. Upon the initial measurement of an asset retirement obligation, a corresponding asset retirement cost is added to the carrying value of the related long-lived asset. This cost is amortized on the same basis as the related asset.

Ottawa Food Bank / la Banque d'alimentation d'Ottawa

Notes to Financial Statements

September 30, 2025

2. Investments

The current investments are comprised of the following:

	2025	2024
Guaranteed Investment Certificates, interest rates from 2.18% to 2.54% (2024 - 1.54% to 5.45%) Maturing between October 2025 and November 2025 (2024 - October 2024 and July 2025).	\$ 3,794,307	\$ 2,685,849
Mutual funds	701,935	1,127,842
Common shares	11,725,704	10,695,567
Foreign securities	52,005	52,834
Preferred shares	756,489	102,760
	<hr/>	<hr/>
	\$ 17,030,440	\$ 14,664,852

The long-term investments are comprised of the following:

	2025	2024
Guaranteed Investment Certificates, interest rates from 0.5% to 1.5% (2024 - 1.60% to 1.95%), maturing between September 2027 and September 2031 (2024 - August 2028 and December 2028).	\$ 490,344	\$ 661,377
Index-linked fixed-income notes	638,408	-
Canadian mutual funds	-	1,088,998
	<hr/>	<hr/>
	\$ 1,128,752	\$ 1,750,375

3. External Restrictions on Net Assets

The restricted net assets consist of external contributions that a donor has designated as a permanent restricted asset. The restricted net assets cannot be expended by the Organization without the consent of the donor. The annual income earned on the restricted net assets may be expended by the Organization.

Ottawa Food Bank / la Banque d'alimentation d'Ottawa
Notes to Financial Statements

September 30, 2025

4. Tangible Capital Assets

	2025		2024	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Furniture and equipment	\$ 1,704,616	\$ 1,017,865	\$ 1,495,648	\$ 760,750
Vehicles	553,524	374,996	374,996	352,442
Leasehold improvements	<u>6,996,067</u>	<u>2,022,501</u>	<u>6,975,646</u>	<u>1,327,986</u>
	<u>9,254,207</u>	<u>3,415,362</u>	<u>8,846,290</u>	<u>2,441,178</u>
Net carrying amount		<u>\$ 5,838,845</u>		<u>\$ 6,405,112</u>

Ottawa Food Bank / la Banque d'alimentation d'Ottawa

Notes to Financial Statements

September 30, 2025

5. Deferred Contributions Related to Tangible Capital Assets

Deferred contributions related to tangible capital assets include restricted contributions used to purchase tangible capital assets. The amortization of the deferred contributions is recorded as revenue in the statement of operations. Changes in deferred contributions are as follows:

	2025	2024
Balance, beginning of year	\$ 1,154,869	\$ 1,153,309
Add: contributions related to tangible capital assets received	273,940	210,954
Less: amortization of deferred contributions related to tangible capital assets	(309,424)	(209,394)
Ending balance	<u>\$ 1,119,385</u>	<u>\$ 1,154,869</u>

6. Food Donations In-Kind

The Organization receives food in-kind donations from industries/businesses, charitable partners, and the general public. Management has estimated that the total amount of food in-kind donations is approximately 2.31 million pounds (2024 - 3.13 million pounds) for the year ended September 30, 2025.

According to national standards established by Food Banks Canada, the monetary equivalent of one pound of food donations is \$3.58. Management uses this rate as the basis of determining the value of food in-kind donations. These food in-kind donations are reflected in the statement of operations in the year received and distributed as a revenue and expense.

Ottawa Food Bank / la Banque d'alimentation d'Ottawa
Notes to Financial Statements

September 30, 2025

7. Expenses

	2025	2024
Operations and programs		
Salaries and benefits	\$ 2,907,983	\$ 2,806,921
Occupancy costs	958,415	1,011,593
Food delivery costs	297,215	311,631
Innovation and community projects	1,755,768	1,385,253
Amortization of tangible capital assets	798,830	536,725
Other	528,429	445,391
	<hr/>	<hr/>
	\$ 7,246,640	\$ 6,497,514
Development and fundraising		
Fundraising and promotion	\$ 2,551,353	\$ 2,416,501
Salaries and benefits	1,153,166	939,915
Amortization of tangible capital assets	87,677	53,010
Other	190,606	149,514
	<hr/>	<hr/>
	\$ 3,982,802	\$ 3,558,940
General and administration		
Salaries and benefits	\$ 981,291	\$ 922,399
Amortization of tangible capital assets	87,677	72,889
Other	572,505	588,052
	<hr/>	<hr/>
	\$ 1,641,473	\$ 1,583,340

Ottawa Food Bank / la Banque d'alimentation d'Ottawa

Notes to Financial Statements

September 30, 2025

8. Financial Instruments

Credit risk

The Organization is exposed to credit risk arising from all of its bank accounts being held at one financial institution and deposits are only insured up to \$100,000. There is no significant change in credit risk from prior year.

Interest rate risk

The Organization is exposed to interest rate risk on its fixed interest rate financial instruments. Fixed interest instruments subject the Organization to a fair value risk, since fair value fluctuates inversely to changes in market interest rates. There is no significant change in interest rate risk from prior year.

Other price risk

The Organization is exposed to other price risk through its holdings in Canadian mutual funds and equities. This risk is managed through asset allocation strategies and by maintaining a well-diversified portfolio across both geographic regions and industry sectors. The level of price risk has increased compared to the prior year due to the growth in the Organization's investment balance.

Ottawa Food Bank / la Banque d'alimentation d'Ottawa

Notes to Financial Statements

September 30, 2025

9. Net Assets

The Organization's Board of Directors approves amounts to be internally restricted for the operating fund, innovation fund and capital fund.

Internally Restricted Operating Fund

This fund represents a financial reserve created by the Board of Directors to serve as a buffer for unexpected emergencies. It provides the Organization with the flexibility and stability to address unforeseen circumstances or financial challenges without disrupting its operations.

Internally Restricted Innovation Fund

The Board of Directors has set aside this fund to finance strategic initiatives and support community-focused innovation projects that align with the Organization's mission. Over the next five years, all funds in the Internally Restricted Innovation Fund will be transferred to the Unrestricted Fund. During the year, the board approved a transfer of \$200,000 from the Internally Restricted Innovation Fund to the Unrestricted Fund.

Internally Restricted Capital Fund

This fund is established by the Board of Directors to support future capital plans and projects. It ensures the Organization is prepared to invest in infrastructure, equipment, or other significant capital needs that align with its strategic goals. During the year, the board approved a transfer of \$90,500 from the Unrestricted Fund to the Internally Restricted Capital Fund.

Unrestricted Fund

This fund represents resources available for general operations and business activities. It is not subject to any restrictions and can be used at the discretion of the Organization to support its ongoing activities, programs, and operational needs.

Invested in Tangible Capital Assets

Net assets invested in tangible capital assets represent the amount the Organization has invested of its own funds in these assets. The amount is calculated as the net carrying amount of the tangible capital assets less amounts financed through deferred contributions related to tangible capital assets and less the asset retirement obligation.

Ottawa Food Bank / la Banque d'alimentation d'Ottawa

Notes to Financial Statements

September 30, 2025

10. Contractual Obligations

The Organization has an operating lease for its premise at \$64,028 per month, expiring in January 2033. Future minimum commitments total \$6,601,287 and include the following payments over next five years:

2026	\$ 867,614
2027	867,614
2028	899,452
2029	915,371
2030	<u>915,371</u>
	 <u>\$ 4,465,422</u>

11. Asset Retirement Obligation

The asset retirement obligation is an obligation associated to the current and new office premises, where the Organization is responsible for restoring the lease premises to base building standards at the end of the lease term. As at year end, an obligation of \$ 130,374 (2024 - \$124,079) has been accrued on the statement of financial position based on management's best estimate. However, the total amount of the obligation may subject to change due to change in costs. The magnitude of the potential change remain unknown until the restoration takes place.
